BY E-MAIL

March 14, 2014

TO: Chief Administrative Officers
FROM: Raymond F. O’Brien
RE: Fall 2014 and Spring 2015 Teaching Adjunct Instructional Staff Payroll Dates

Attachment I contains the teaching adjunct instructional staff paydates for the fall 2014 and spring 2015 semesters for all colleges except Kingsborough Community College, LaGuardia Community College, and the Guttman Community College.

Please notify the appropriate personnel at your college of these dates. In particular, please send Attachment I of this memorandum to the Department Chairs, with instructions to:

1. distribute the list of paydates to the teaching adjuncts in their respective departments; and
2. post the list of paydates for teaching adjuncts where department notices are usually posted.

One of the complaints that we have heard over the years is that there has been inadequate communication with adjunct faculty members regarding their pay. Providing notice to the adjuncts of the scheduled paydates will help to improve that communication. If there will be a delay in payment, the affected adjunct faculty member should be notified of the delay and told when he/she may expect payment.

Attachment II contains guidelines developed by a committee convened to recommend “best practices” for ensuring, to the extent possible, that a teaching adjunct who commences service at the beginning of the semester is paid effective the first pay period listed for the semester. The college may adopt these procedures or may develop its own, but every effort should be made to ensure that adjunct faculty are paid promptly. It is considered a best practice to designate one staff member to be responsible for monitoring the adjunct appointment process before and during the beginning of a semester. This staff member should have access to every step of the process to determine if and where there is a delay and to take action to remedy the delay.

The “contract pay” for a teaching adjunct who commences service at the beginning of the semester should be calculated over the eight pay periods. If, despite the college’s best efforts, such a teaching adjunct is not placed on payroll effective the first pay period, the “contract pay” is still to be divided into eight installments and the adjunct is to receive the first and second installments in the second pay
period. In addition, the college should notify adjunct faculty members who will not be paid in a timely manner through no fault of their own of the availability of an emergency check.

Your cooperation is greatly appreciated.

Thank you.

Attachments

c:  Ms. Shakira Smith  
    Ms. Evelyn Rosario  
    Mr. Leslie Williams  
    Ms. Deborah Bell  
    Mr. Neil Matthew  
    Ms. Minnie Curry  
    Mr. Mohamed Hafeez  
    Ms. Cindy Kopacz  
    Mr. Brian Moulton  
    Mr. Robin Rabii  
    Ms. Denise Shoddy  
    Vice Chancellor Matt Sapienza  
    Vice Chancellor Gloriana B. Waters  
    Vice Chancellor Pamela Silverblatt  
    Ms. Sahana Gupta  
    Mr. Bill Telford  
    Ms. Miriam Katowitz  
    Chief Academic Officers  
    College Budget Directors  
    College Payroll Officers  
    Directors of Human Resources  
    Labor Designees
TEACHING ADJUNCT INSTRUCTIONAL STAFF PAYDATES
FALL 2014 AND SPRING 2015

Fall 2014

Senior Colleges
During the fall semester, teaching adjuncts shall be paid on eight (8) successive adjunct pay dates. The first pay date will be September 18, 2014 (payroll # 12) and the final pay date will be December 24, 2014 (payroll # 19).

Note: Payroll # 17 falls on Wednesday, November 26th as Thursday, November 27th is Thanksgiving. Payroll # 19 falls on Wednesday, December 24th as Thursday, December 25th is Christmas.

Community Colleges¹
During the fall semester, teaching adjuncts shall be paid on eight (8) successive adjunct pay dates. The first pay date will be September 12, 2014, and the final pay date will be December 19, 2014.

Spring 2015

Senior Colleges
During the spring semester, adjuncts shall be paid on eight (8) successive adjunct pay dates. The first pay date will be February 19, 2015 (payroll # 23) and the final pay date will be May 28, 2015 (payroll # 4).

Community Colleges²
During the spring semester, adjuncts will be paid on eight (8) successive adjunct pay dates. The first pay date will be February 13, 2015, and the final pay date will be May 22, 2015.

¹ This schedule does not apply to Kingsborough Community College, LaGuardia Community College, and the Guttman Community College, which operate on a different academic calendar.

² This schedule does not apply to Kingsborough Community College, LaGuardia Community College, and the Guttman Community College, which operate on a different academic calendar.
GUIDELINES FOR PROCESSING TEACHING ADJUNCT PAYROLLS

Introduction
The colleges are responsible for adopting procedures with the goal of paying teaching adjuncts beginning with the first scheduled pay date to the extent feasible and to arrange for the payment of all amounts past due in the event an adjunct is not paid on a scheduled date, including arranging for an emergency check under certain circumstances.

While practices for processing the teaching adjunct payroll may vary by college, set forth below are guidelines to facilitate the process of prompt payment of teaching adjuncts.

Guidelines
The following best practices will ensure that prompt payment occurs to the extent possible:

1. The Office of Human Resources Management forwards the list of pay dates for teaching adjuncts to the colleges’ Business Managers, Labor Designees, Payroll Officers, and Directors of Human Resources. It is considered best practice to designate one staff member to be responsible for monitoring the adjunct appointment process before and during the beginning of a semester. The staff member should have access to every step of the process to determine if and where there is a delay and to take action to remedy the delay.

(Note: If an individual at the college other than the Business Manager, Labor Designee, Payroll Officer, and Directors of Human Resource is responsible for processing adjunct payroll information, the Labor Designee should make sure that the responsible individual has received the list of pay dates for adjuncts along with a copy of these guidelines.)

2. Upon receiving the list of pay dates, either one or any of the responsible persons should send a copy of the list to the Office of Academic Affairs/Provost’s Office and all Department Chairpersons with a memo providing detailed reminders and instructions on the process of managing adjunct hires and appointments and reappointments at the college. Special note should be made to reach out to Chairpersons’ designees during the months of June, July and August (Summer Chairs).

3. Specific attention must be directed to newly hired teaching adjuncts. Academic Departments should work with the Office of Human Resources to ensure that hiring documents are submitted in a timely manner. New hires should be informed of the pay dates and the importance of timely submission of hiring documents in the Office of Human Resources.

4. Department Chairpersons should:
   a. Submit a Personnel Action Form (PAF) or its equivalent with appropriate payroll information for each teaching adjunct in their respective departments by a date no later than a date determined by the college to permit timely delivery of the information to the Payroll Office;

   b. Distribute the list of pay dates to the teaching adjuncts in their respective departments;

   c. Post the list of pay dates for teaching adjuncts where department notices are usually posted; and
d. Provide the names of all teaching adjuncts for whom payroll information has not been obtained and/or any course sections to which teaching adjuncts have not yet been assigned.

5. The responsible individual at each campus should continuously monitor and review
   (a) information received from the Department Chairpersons to determine that all processes and documents are complete and submitted as necessary;
   (b) follow-up with the Department Chairpersons if information has not been received; and
   (c) forward information to the Payroll Office (or, if the responsible individual is the Payroll Officer, then process the information in a timely manner).

6. The responsible individual shall inform the Labor Designee of any undue delay by Department Chairpersons in submitting the requested information; the Labor Designee shall advise the appropriate Dean/Provost.

7. Teaching adjuncts are scheduled to be paid in eight equal installments. In the event a teaching adjunct does not receive one or more installments on a scheduled date or dates, the responsible individual should process an adjustment for the next pay date for the entire amount of back pay due or the college should notify adjunct faculty members who will not be paid in a timely manner through no fault of their own of the availability of an emergency check.
   
   The most frequent complaint is that there is inadequate communication with adjunct faculty members regarding their pay. If there is a delay in payment, the affected adjunct faculty member should be notified of the delay and told when he/she may expect payment, including the availability of an emergency check under certain circumstances.

8. Questions regarding these guidelines may be referred to the Office of Human Resources Management, attention Sahana Gupta at (646) 664 3257.
By E-Mail

March 14, 2014

TO: Chief Administrative Officers

FROM: Raymond F. O’Brien

SUBJECT: Adjunct Pay Dates – Summer 2014

The summer session pay dates for summer 2014 have been established:

**Senior college** summer session payroll periods and pay dates are:

<table>
<thead>
<tr>
<th>Payroll #</th>
<th>Pay Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>6</td>
<td>6/26/14</td>
</tr>
<tr>
<td>7</td>
<td>7/10/14</td>
</tr>
<tr>
<td>8</td>
<td>7/24/14</td>
</tr>
<tr>
<td>9</td>
<td>8/7/14</td>
</tr>
</tbody>
</table>

**Community college** summer session payroll dates are:

<table>
<thead>
<tr>
<th>Pay Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>6/20/14</td>
</tr>
<tr>
<td>7/3/14</td>
</tr>
<tr>
<td>7/18/14</td>
</tr>
<tr>
<td>8/1/14</td>
</tr>
</tbody>
</table>

The following rules shall apply to the payment of teaching and non-teaching adjuncts working in one or more summer session periods:

- Colleges should choose actual adjunct pay dates from the four dates listed above which most closely adhere to the college’s summer session schedules. **It is not necessary to use all four payroll dates or to spread the pay due any employee over four pay periods. The college should pay every employee promptly and, whenever possible, distribute the payments over at least three pay periods.**

- Please advise academic department chairs to notify adjuncts of applicable pay dates.
• No employee should be paid before they have started to work. Unless the assignment has ended earlier, the employee’s last paycheck should not be released until the employee has completed all work assignments and attendance has been verified.

• All adjunct hours from June 1 through the end of the summer session(s) are to be considered summer session.

• Teaching and non-teaching adjuncts may be paid in increments of one-half hour.

Please notify the appropriate personnel at your college of these dates. Your cooperation is greatly appreciated.

c:  Ms. Shakira Smith
    Ms. Evelyn Rosario
    Mr. Leslie Williams
    Ms. Deborah Bell
    Mr. Neil Matthew
    Ms. Minnie Curry
    Mr. Mohamed Hafeez
    Ms. Cindy Kopacz
    Mr. Brian Moulton
    Mr. Robin Rabii
    Ms. Denise Shoddy
    Vice Chancellor Matt Sapienza
    Vice Chancellor Gloriana B. Waters
    Vice Chancellor Pamela Silverblatt
    Ms. Sahana Gupta
    Mr. Bill Telford
    Ms. Miriam Katowitz
    Chief Academic Officers
    College Budget Directors
    College Payroll Officers
    Directors of Human Resources
    Labor Designees