



# The Ten Big Ideas

## National Science Foundation Funding Opportunities

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# NSF Vision and Goals

## ▶ Mission

- To promote the progress of science; to advance the national health, prosperity, and welfare; to secure the national defense; and for other purposes." (NSF Act of 1950)

## ▶ Vision

- A Nation that is the global leader in research and innovation.

## ▶ Strategic Goals

- Expand knowledge in science, engineering, and learning.
- Advance the capability of the Nation to meet current and future challenges
- Enhance NSF's performance of its mission

## ▶ Agency Priority Goal:

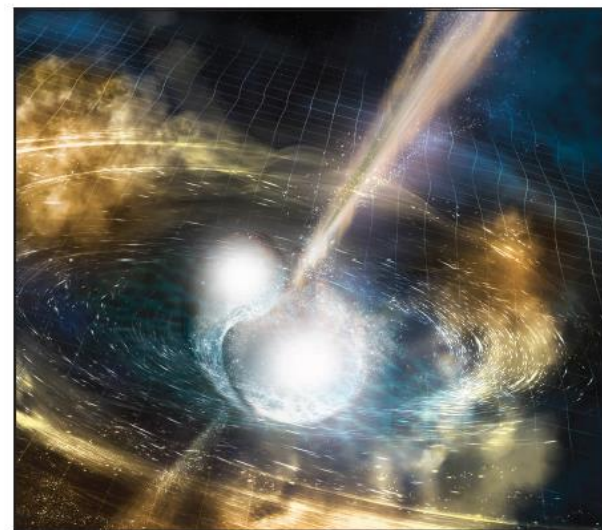
- Expand public and private partnerships to enhance the impact of NSF's investments and contribute to American economic competitiveness and security.



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## BUILDING THE FUTURE INVESTING IN DISCOVERY AND INNOVATION

NSF Strategic Plan for Fiscal Years (FY) 2018-2022



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STRATEGIC PLAN

February 2018



# NSF Core Values

## ► ExPLICIT

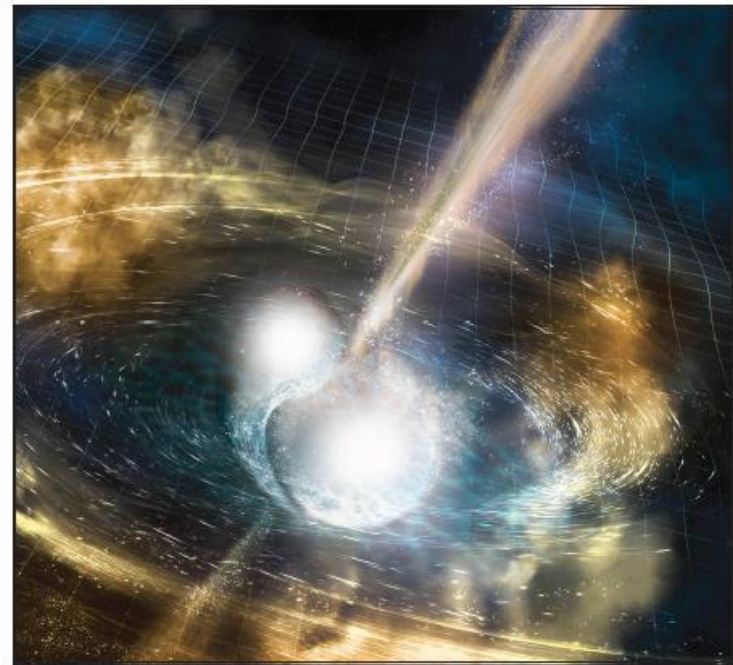
- Excellence
- Public Service
- Learning
- Inclusion
- Collaboration
- Integrity
- Transparency



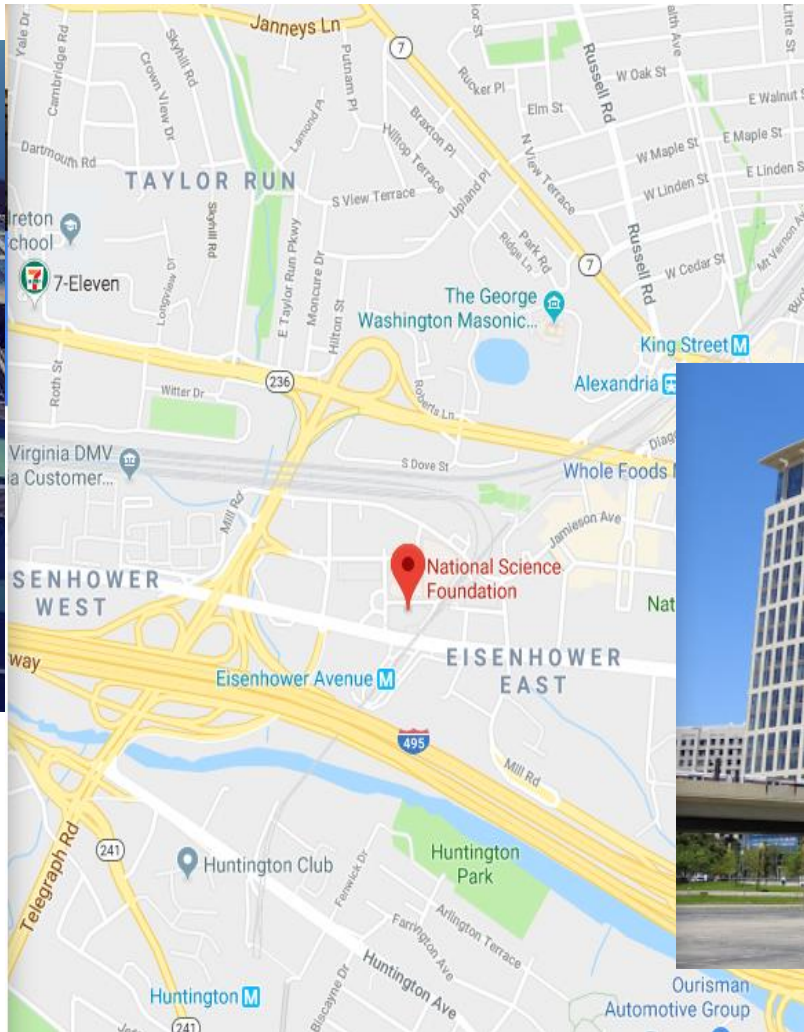
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## BUILDING THE FUTURE INVESTING IN DISCOVERY AND INNOVATION

NSF Strategic Plan for Fiscal Years (FY) 2018-2022



# NSF's new location

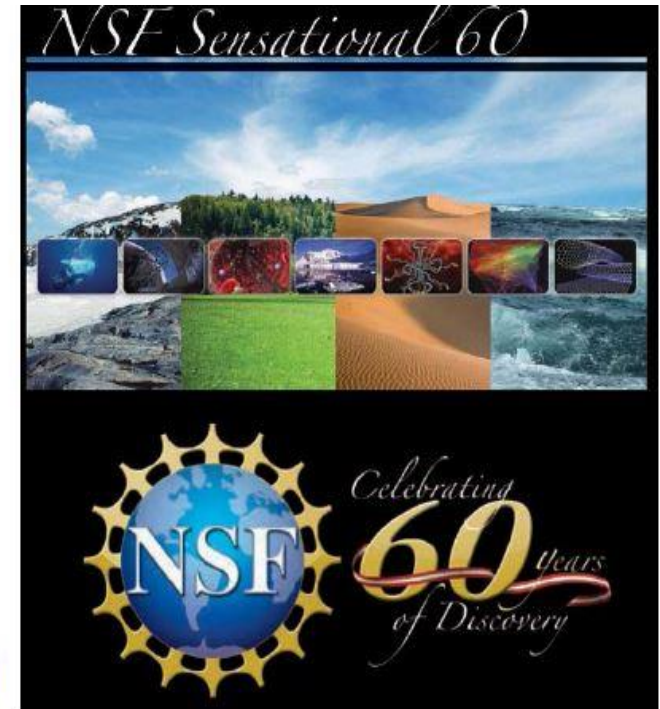


2415 Eisenhower Ave,  
Alexandria, VA 22314



# NSF in a Nutshell

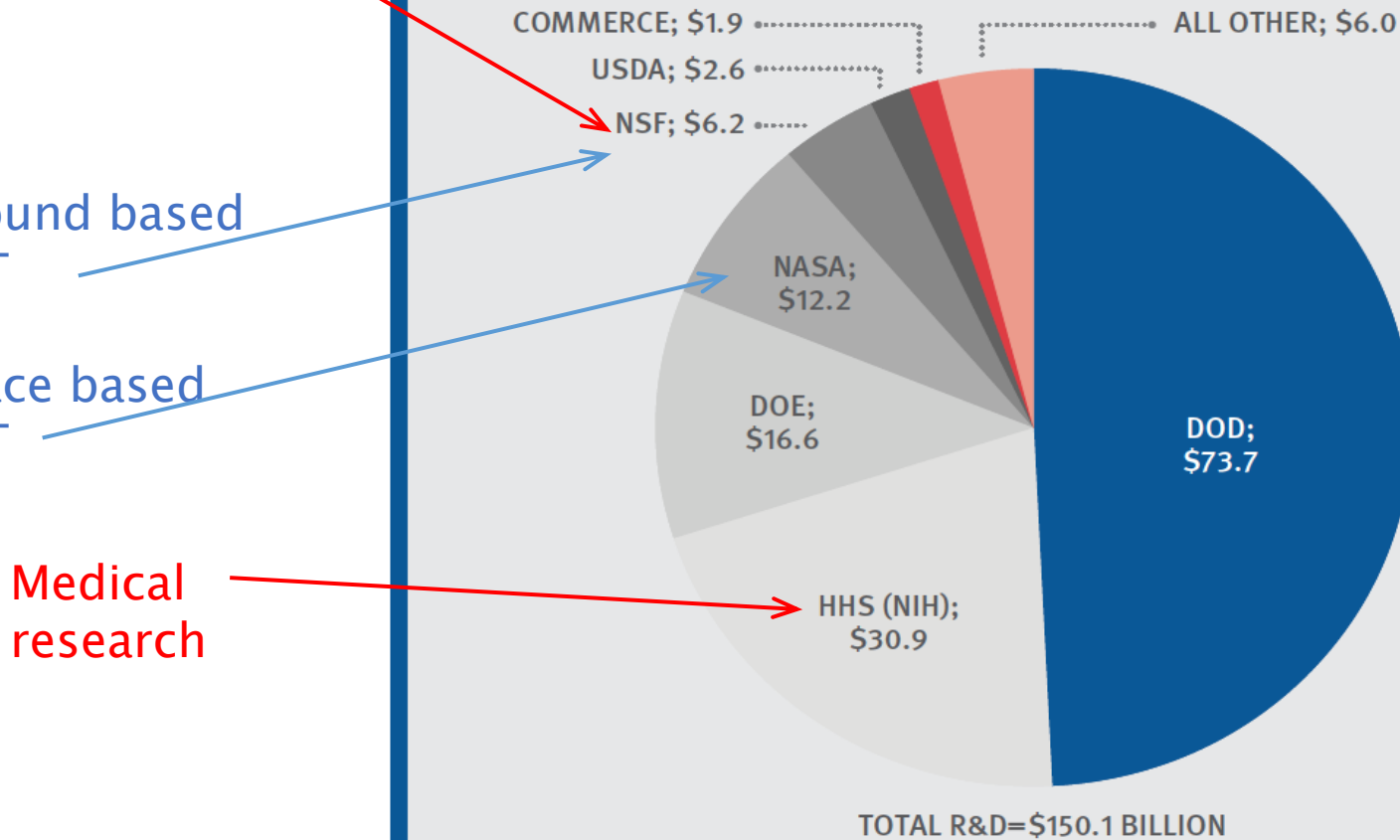
- Independent agency to support basic research & education
- Grant mechanism in two forms:
  - Unsolicited, curiosity driven  
(the majority of the \$)
  - Solicited, more focused
- All fields of science/engineering
- Merit review: Intellectual Merit & Broader Impacts
- Discipline-based structure, some cross-disciplinary
- Support large facilities



# Federal Funding for Research

**Figure 3: Base Budget R&D by Agency, FY 2017**  
(budget authority in billions of dollars)

BIO research

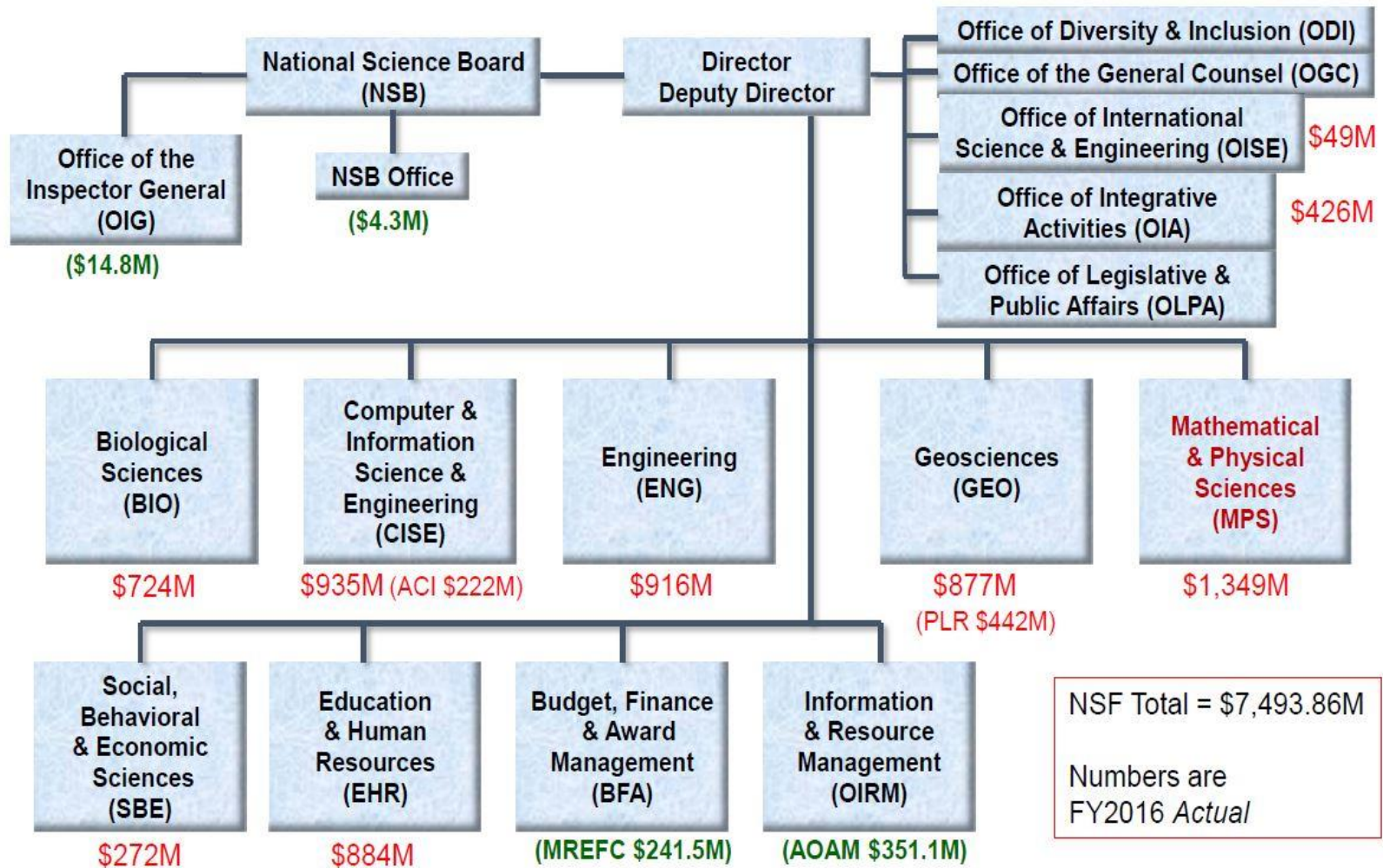


Source: OMB R&D data, agency budget justifications, and other agency documents and data. R&D includes conduct of R&D and R&D facilities.

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# NSF Organization Chart

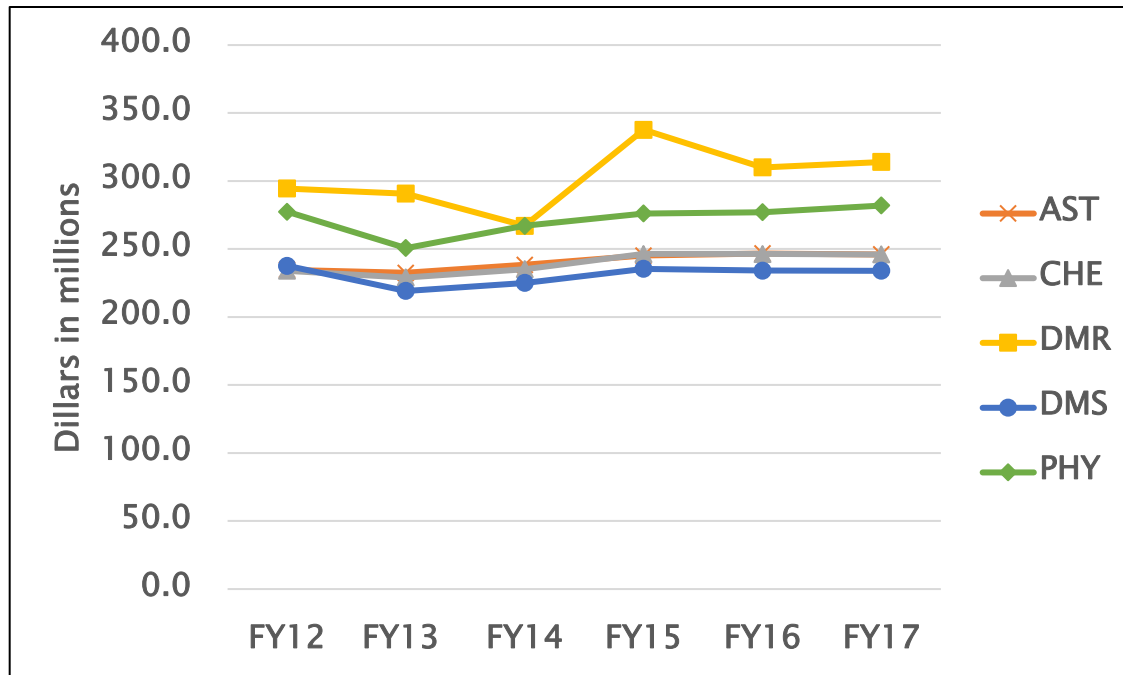


# World Class Major Facilities

## Keeping Researchers at the Frontier



# Funding

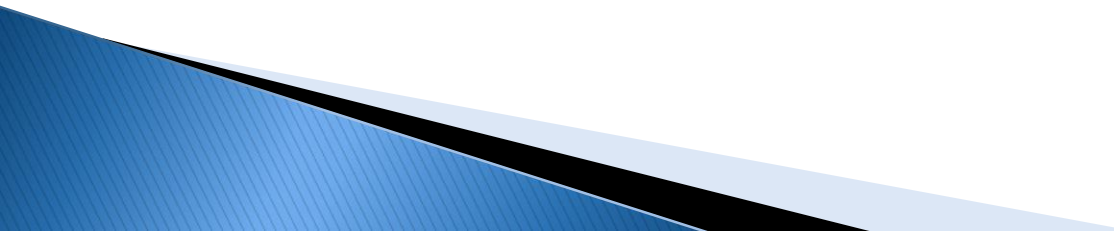


**Funding in  
then-year dollars**

**No adjustment  
for inflation**

	FY12	FY13	FY14	FY15	FY16	FY17
MPS	1308.7	1249.5	1267.9	1376.3	1349.2	1356.0
AST	234.7	232.5	238.4	245.2	246.7	246.0
CHE	234.0	229.0	235.2	246.3	246.3	246.0
DMR	294.4	290.7	267.1	337.6	310.0	314.0
DMS	237.7	219.2	225.0	235.4	234.1	234.0
PHY	277.4	250.7	267.1	276.1	277.0	282.0
OMA	30.4	27.4	35.2	35.7	35.0	35.0

# Big Ideas in NSF

- ▶ Since 2017, NSF has been building a foundation for the Big Ideas through pioneering research and pilot activities.
  - ▶ In 2019, NSF will invest **\$30 million** in each Big Idea and continue to identify and support emerging opportunities for U.S. leadership in Big Ideas that serve the Nation's future.
- 

# NSF's Ten Big Ideas

## RESEARCH IDEAS

MATHEMATICAL, STATISTICAL, COMPUTATIONAL FOUNDATIONS, ANALYTICS, DISCOVERY, OPEN SCIENCE, EDUCATION, WORKFORCE, DATA SCIENCE, MACHINE LEARNING, CYBERINFRASTRUCTURE, DATA MINING, HUMAN DATA INTERFACE, FUNDAMENTAL RESEARCH, CHALLENGES, RESEARCH, DATA, MODELING, SYSTEMS ARCHITECTURE, INTERNET OF THINGS, STATISTICS, REPRODUCIBILITY, OPEN SCIENCE, EDUCATION, WORKFORCE, DATA SCIENCE, MACHINE LEARNING, CYBERINFRASTRUCTURE, DATA MINING, HUMAN DATA INTERFACE

**HARNESSING THE DATA REVOLUTION**

**Harnessing Data for 21<sup>st</sup> Century Science and Engineering**

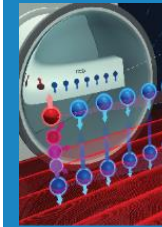
**Work at the Human-Technology Frontier: Shaping the Future**



**Windows on the Universe: The Era of Multi-messenger Astrophysics**



**The Quantum Leap: Leading the Next Quantum Revolution**



**Understanding the Rules of Life: Predicting Phenotype**



## PROCESS IDEAS

**Mid-scale Research Infrastructure**



**NSF 2026**



**Growing Convergence Research at NSF**



**NSF INCLUDES: Enhancing STEM through Diversity and Inclusion**



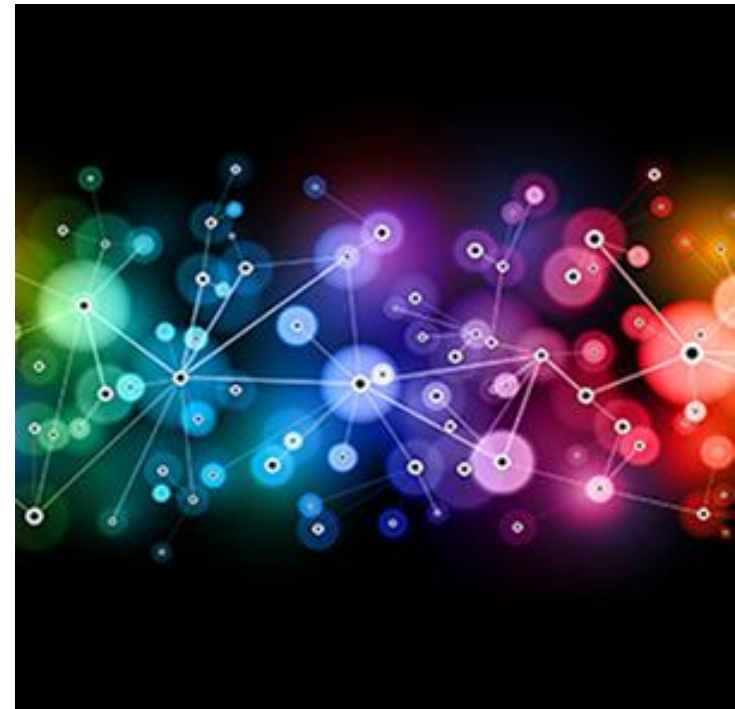
# 1. Future of Work at the Human-Technology Frontier

- ▶ Four research themes:
  - Building the human-technology partnership
  - Augmenting human performance
  - Illuminating the socio-technological landscape
  - Fostering lifelong learning.



## 2. Growing Convergence Research

- ▶ Merging ideas, approaches, tools, and technologies from widely diverse fields of science and engineering to stimulate discovery and innovation.
- ▶ Convergence blends scientific disciplines in a coordinated, reciprocal way and fosters the robust collaborations needed for successful inquiry. Convergence builds and supports creative partnerships and the creative thinking needed to address complex problems.



### 3. Harnessing the Data Revolution

- ▶ The increasing speed at which we collect data, as well as the increasing volume and variety of that data, are profoundly transforming research in all fields of S&E. This deluge of data --from large scientific facilities, advanced cyberinfrastructure, new data analysis tools and more --is forcing scientists to ask and answer new types of questions.



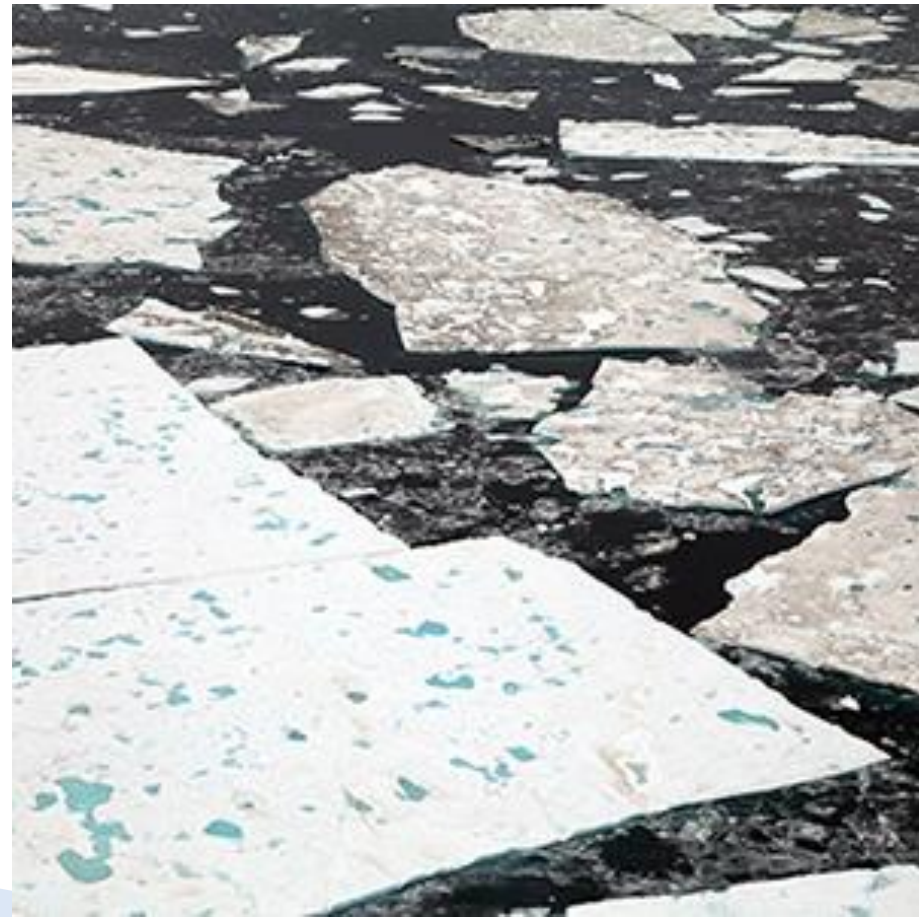
## 4. Mid-scale Research Infrastructure

- ▶ Developing an agile process for funding experimental research capabilities in the mid-scale range.



## 5. Navigating the New Arctic

- ▶ Establishing an observing network of mobile and fixed platforms and tools across the Arctic to document and understand the Arctic's rapid biological, physical, chemical, and social changes.



## 6. NSF 2026 (2050)

- ▶ This Big Idea is framed around the year 2026 in order to tie into the Nation's 250th anniversary
- ▶ Such programs could cross boundaries in innovative ways, fill recognized gaps or take advantage of new opportunities.



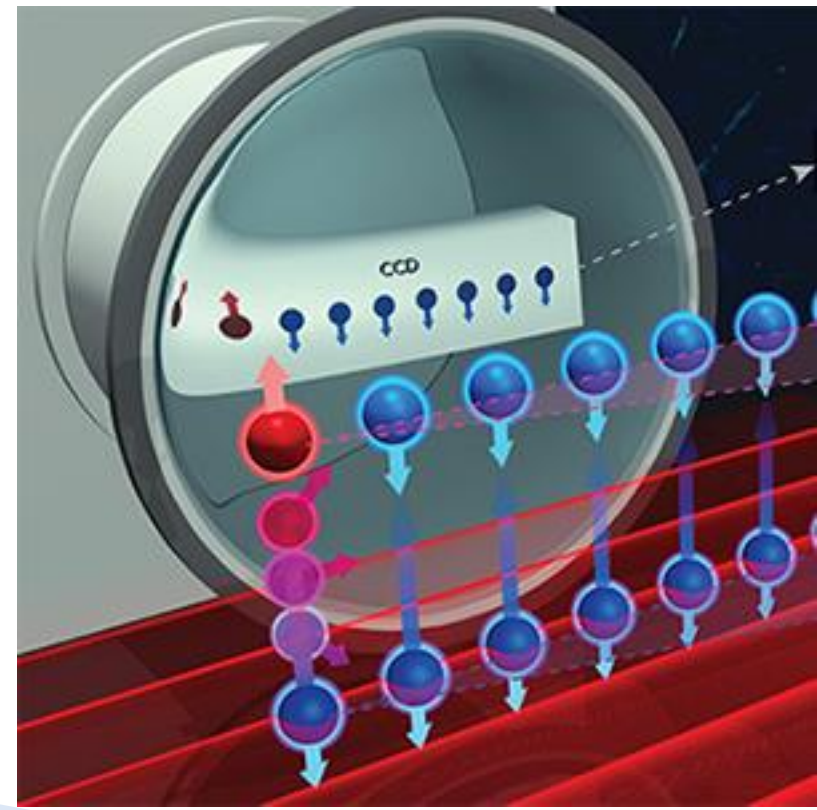
## 7. NSF INCLUDES

- ▶ Transforming education and career pathways to help broaden participation in science and engineering.



## 8. Quantum Leap

- ▶ Exploiting quantum mechanics to observe, manipulate, and control the behavior of particles and energy at atomic and subatomic scales, resulting in next-generation technologies for sensing, computing, modeling, and communicating.



## 9. Understanding the Rules of Life

- ▶ To enable discoveries that will allow us to better understand such interactions and identify causal, predictive relationships across these scales -- so-called "rules" for how life functions.

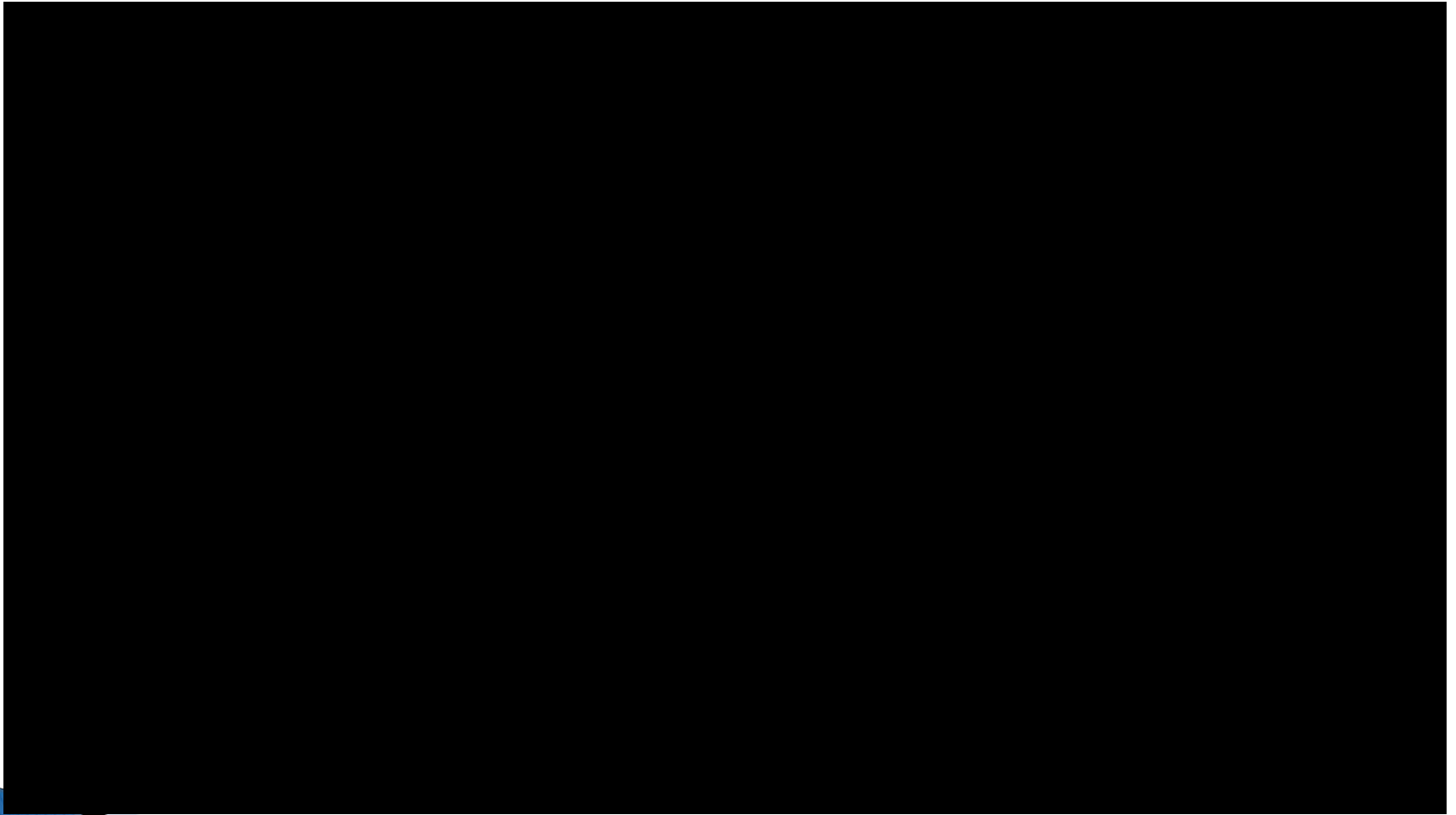


## 10. Windows on the Universe

- ▶ Using powerful new syntheses of observational approaches to provide unique insights into the nature and behavior of matter and energy and help to answer some of the most profound questions before humankind.



# A Video from NSF



# Preparing an NSF Proposal

Endorsed by Program Officers:

"Grant writing is like playing the stock market; there is seldom a guarantee that your efforts will be rewarded, but **the more you know about the process and the more you use this knowledge, the greater the probability for success.**"

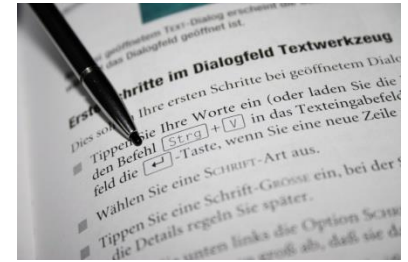


# Proposal Preparation Tips

1. Decide if your proposal fits the program.
2. Check for compliance (Read the Grant Proposal Guide inside PAPPG)
3. Keep the audience (mix of experts and non-) in mind.
4. Make sure the project goals are clearly defined
5. Narrative: Draw clear distinctions between prior work and proposed research
6. Address clearly the novelty of the project.
7. Make it readable (not too technical, check for errors, avoid abbreviations).
8. Seek advice from more senior colleagues.



# Read the Program Solicitation



- ▶ Note the **goals** of the program;
- ▶ Note the types of activities eligible for funding;
- ▶ Note the **required elements** of a proposal;
- ▶ “should” = “**must**”

Make a checklist!

# Merit Review Criteria

- Three Principles

1. Highest quality: advance, even transform, the frontiers of knowledge.
2. In aggregate, contribute more broadly to achieving societal goals.
3. Based on appropriate metrics.

- Two Criteria (*unchanged*)

1. Intellectual Merit
2. Broader Impact

- Five Elements

1. Potential to advance knowledge & benefit society
2. Creative, original, or potentially transformative concepts?
3. Well-reasoned, well-organized, sound rationale, & assessed?
4. Qualified (individual, team, institution)?
5. Adequate resources?

# NSF Review Criteria

**Intellectual Merit:** The intellectual Merit criterion encompasses the potential to advance knowledge;

**Broader Impacts:** The Broader Impacts criterion encompasses the potential to benefit society and contribute to the achievement of specific, desired societal outcomes.



# Intellectual Merit

Panel review is likely to involve both specialists and non-specialists:

Typical questions raised during the review process

- Why is this work important?
- How will the work advance the field generally?
- What is new in the proposed approach?
- ❑ Provide an introduction for the well-educated non-specialist
- ❑ Put proposed work into context of other work on the topic.
- ❑ Tell reviewers how you plan to attack the proposed problems.

# Think Like a Reviewer: *Intellectual Merit*

## Applicants

- Present a NEW idea
- Explain the expected results and alternative plans
- What you will do, risk mitigation
- Demonstrate your qualifications
  - Preliminary Data
  - Publications

## Reviewers

- Advancing the field: is it a big or little step in science?
- Will the negative results be important too?
- Can the applicants do the project?

# Broader Impacts

## Proposal Should address

- Education through research involvement
- Broadening participation: inclusion of under-represented groups
- Any special dissemination efforts
- Any potential benefits to society



# Think Like a Reviewer: *Broader Impacts*

## Applicants

- Present an integrated clear plan.
- Document a history of outreach/impact.
- Show who you will impact and how.
- Describe how you will know it works.

## Reviewers

- Connected to the research?
- Can it be executed?
- Targeting an appropriate goal/group?
- Will it have an impact and *how will the PI know?*

# Review Process

Panel Review (DMS runs ~70 panels per year)

- ▶ At least 3 reviews for each proposal
- ▶ Panel discussion and ranking
- ▶ Panel summary
- ▶ A panel typically runs 2–3 days and reviews between 40–60 proposals.
- ▶ Program Officers make funding decisions taking into account panel recommendations and addressing budget constraints and portfolio balance



# Final Thoughts

- Check the published abstracts on the NSF website
- All divisions at NSF are always looking for panelists–Volunteer!
- All divisions at NSF are always looking for rotators: Great opportunity to see the “big Picture”
- Talk to Program Officers:  
*Ask Early. Ask Often.*



**THANK YOU!**

**National Science Foundation**

