

Dear members of the Academic Renewal Initiative Working Group:

I appreciate your commitment to this important work. Thank you for agreeing to serve as Working Group members for this most important initiative, the outcome of which will have repercussions for Queens College beyond Academics. I am charging you with producing a comprehensive report on the current and proposed scope and structure of academic programs at Queens College, including recommended actions that we can collectively take. You should utilize data to inform your report; specifically, data on program-level revenue, costs, student interest, student outcomes, and workplace demand projections. At all times, I trust you will keep the interests and welfare of current and future Queens College students at the center of your efforts.

Your work will help shape the future of Queens College, and I have every confidence in your expertise and dedication. Indeed, I envision the Academic Renewal Initiative as laying the groundwork for our upcoming strategic planning exercise, which will commence in the Fall of 2026. Please reach out with any questions or ideas as we move forward. I welcome periodic progress updates prior to the final report in May 2026. The completed report is due in May 2026.

Thank you again for your service and collaboration.

Frank H. Wu
President, Queens College